

# Health Law Institute

## 2017 Highlights

### **JENNY O'BRIEN '94**

is the Chief Compliance Officer for UnitedHealthcare. She is an active member of the Health Law Institute's Advisory Board and a long-time supporter of the program.

*Read her full interview on the back cover.*



**MH**

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School of Law

# Health Law Institute

THE HEALTH LAW INSTITUTE (HLI) at MITCHELL HAMLINE SCHOOL OF LAW is passionate about:

- Educating students in and out of the classroom
- Engaging the health law community
- Connecting research and scholarship to current events and industry challenges

The Health Law Institute is proud to engage industry professionals as advisory board members who represent many fields and professions in health care and health law and provide invaluable perspectives on current industry challenges. These perspectives guide and inform our strategic planning as we develop timely and relevant programming for both students and professionals.



## Message from the Director

This past year has been another one of growth and accomplishment for the Health Law Institute: for our students, our faculty, and our alumni. As you will read in the following pages, we have much to celebrate. But let me start with just a few highlights:

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**We continue to celebrate our position as a recognized leader in the health law community** Since 2009, *U.S. News and World Report* has consistently ranked Mitchell Hamline's health law program among the top 20 nationwide. In the 2018 edition, the *Report* named us the 11th best program in the United States and the top health law program in Minnesota.

**We expanded access to health law education** Innovation and access are common threads that run through Mitchell Hamline's new strategic plan. HLI is proud to have actively carried out these strategies this year. We have pursued new partnerships that allow online MBA and visiting J.D. students to earn our certificates. Even more broadly, we rethought traditional teaching methods to bring our health law curriculum to students around the world. We have also committed to broadcasting our CLE events via live webcast and recording these educational opportunities so that they are conveniently available on-demand.

**New experts joined our team of faculty** Because we now offer many of our courses online, we have the unique opportunity to tap experts from across the country. For example, HLI Senior Fellow, Seth Whitelaw, President and CEO of Whitelaw Compliance Group, teaches online from Pennsylvania. Morgan Schacht '14, Compliance/Privacy Officer in Mayo Clinic's Integrity and Compliance Office, teaches online from southern Minnesota. Of course, we are still using our bricks and mortar classrooms. For example, this summer, we welcomed Kate Johansen '09, Director of Government Relations for Medica, to the classroom for a condensed course.

**Our alumni found meaningful careers** Mitchell Hamline graduates have secured competitive positions across all sectors of the health care industry, including at: hospitals and clinics, insurance companies, law firms, consulting firms, state and federal government agencies, device and equipment manufacturers, and trade associations.

**We hosted a number of compelling events** The local legal and health care provider community earned hundreds of continuing education credits through events hosted by the HLI in 2017. These events covered topics such as: selling pharmaceuticals, food labeling, mental health, and healthcare cybersecurity and privacy.

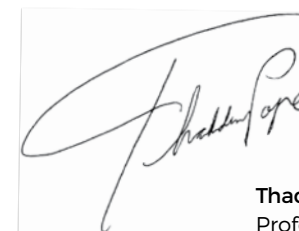
**HLI faculty continue to lead scholastically** Once again, our faculty produced outstanding scholarship over the past year: more than forty new books and articles, and more than fifty invited presentations.

Health law revolves around an industry, not a casebook. It affects everyone, every day. The health care challenges for academics, industry leaders, and students confront us in the headlines each morning. Because it is so dynamic, we must make sure our students experience the most advanced health law curriculum, in the most compelling way, from the most expert instructors.

In the coming year, we will again strive to instill real-life health law experience in our students. Through HLI's national speaker series and advanced expertise courses for working professionals, we will take education beyond law students to the Midwest's stellar health care community of lawyers, managers, compliance officers, and policy makers.

In addition the Health Law Institute, Mitchell Hamline is home to the Public Health Law Center, a national nonprofit law and policy organization that helps health leaders, officials, and advocates use the law to advance public health. The combined resources of the institute and the center allow Mitchell Hamline to offer **the most comprehensive health law program in the country**. Students have access to more health law attorneys to guide their education and career path than any other law school in the nation.

We feel privileged to learn, teach, and practice health law in the heart of a premier health care market. We hope this report provides you with a better understanding of our work to date, as well as HLI's plans for a significant future.



**Thaddeus Mason Pope**  
Professor of Law and Director,  
Health Law Institute  
September, 2017

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**Laura Zrust, J.D. '86**  
*Senior Counsel, Department of Human Services, Office of the General Counsel*

# Health Law Institute highlights

## Extraordinary milestones, compelling events, significant accomplishments

### EXTRAORDINARY MILESTONES



Concordia  
UNIVERSITY SAINT PAUL

**New partnership offers MBA in Health Care Compliance** In partnership with Concordia University – Saint Paul (CSP), Mitchell Hamline now offers a Master of Business Administration with a Health Care Compliance emphasis. Students

will take the core curriculum (36 credits) of the MBA from CSP and the 11-credit health care compliance emphasis will be offered through MHSL. This online program will prepare students to skillfully lead a health care organization through the complex maze of government laws and regulations, and champion an ethical corporate culture.

#### New joint J.D. and Master in Public Health option

Students can now combine their Mitchell Hamline J.D. with a Master in Public Health from the University of Minnesota. Graduates will be equipped to identify public health law priorities, research, and draft laws that impact the public's health, and provide legal guidance in public health concerns. Through the dual degree, students can earn both degrees in just four years of full-time study.

#### Second start date offered for Health Care Compliance Certificate

A new cohort of working professionals began the Health Care Compliance Certificate in January 2017. Previously, this certificate program only began in May each year. This new start date allows for additional flexibility for busy working professionals.

#### HLI releases new publications: CHC Exam Toolkit and Health Care Compliance & the CHC Credential

HLI released two new publications: CHC Exam Toolkit and Health Care Compliance & the CHC Credential. After successfully passing his CHC exam, Tyler Cowart '16, gathered feedback about the exam from alumni and compiled their advice. Graduates of the Health Care Compliance Certificate will receive the CHC Exam Toolkit. The Health Care Compliance & the CHC Credential document describes what it's like to work in health care compliance, why the CHC credential is beneficial, sector job growth, how MHSL prepares students, and tips for a successful compliance career.

**Food Law Advisory Board forms** Through the leadership of David Graham '87 a Food Law Advisory Board has formed at Mitchell Hamline. This group of industry leaders will make food law course, event, and program development recommendations.

#### Law and Leadership in Healthcare Administration Certificate

The Professional Legal Education program at Mitchell Hamline will be launching a new certificate: Law and Leadership in Healthcare Administration. This certificate will be offered fully online and is available to anyone who has earned their bachelor's degree or has equivalent work experience. The certificate will launch in March 2018 and will be 13 weeks in duration.

**HLI earns "A" score from prelaw Magazine** The Health Law Institute earned an "A" score from prelaw Magazine in their 2016 Back to School issue.

### COMPELLING EVENTS



#### Navigating Healthcare Cybersecurity and Privacy Law CLE

With a generous donation from the Dorsey & Whitney Foundation, HLI and the Professional Legal Education program were able to host experts from across the country, including several Mitchell Hamline alumni, to discuss healthcare cybersecurity and privacy law. Jacki Monson '09, Vice President, Chief Privacy and Information Security Officer at Sutter Health served as the keynote speaker. Over 300 people attended via live webcast and in person on Thursday, June 29, 2017.



#### Hot Topics in Food Law for the Food Service Industry

The Minnesota State Bar Association Food, Drug, & Device Law Section partnered with HLI to welcome Shelly O'Callaghan and Elisa Edlund of International Dairy Queen to campus on Tuesday, April 11, 2017. This program covered considerations for dealing with disclosures, labeling, and regulatory compliance in restaurant settings, with particular attention to similarities and differences with requirements for packaged goods.



#### Government, More or Less: Overcoming Legacy Barriers to Behavioral Health Integration

Professor John Jacobi of Seton Hall School of Law spoke at Mitchell Hamline on March 30, 2017. He argued that a systematic remedy to regulatory overhang is needed in order for people with behavioral health conditions to receive proper medical care.



**Mental Health, Addiction, and the Law** On Friday, February 24, 2017, Professors Sara Gordon and Stacey Tovino from the University of Nevada, Las Vegas William S. Boyd School of Law spoke about mental health

issues. Mitchell Hamline Professor Eric Janus also offered his perspective. Professor Gordon's topic was entitled: "The Use and Abuse of Mutual Support Programs." Professor Tovino's focus was: "Mental Health Parity under a Trump Administration."



#### Trends and Strategies for Minnesota Health Plans and Providers

HLI was pleased to partner with the Minnesota State Bar Association Health Law Section to welcome Allan Baumgarten, Health Care Policy Consultant and Market Strategist, on Friday, January 20, 2017. Mr. Baumgarten's talk described strategies that health plans and providers are using to capitalize on their opportunities to meet the challenges of the Obama and Trump administrations.



#### Hot Topics in Food Labeling and Safety

Led by the Food Law Advisory Board, the Health Law Institute hosted a half day conference called "Hot Topics in Food Labeling and Safety." Eight industry experts shared cutting-edge, legal information on Tuesday, November 29, 2016.



**Industry at a Crossroads: Legal and Ethical Considerations of Selling Pharmaceuticals in 2016** HLI Senior Fellow, Dr. Seth Whitelaw, President and CEO of Whitelaw Compliance Group, explored whether the health care industry can successfully meet the legal and

ethical challenges involved in selling pharmaceuticals or whether it will prove to be a bridge too far. HLI was excited to welcome him to campus on October 27, 2016.

**Off the Record: Career Conversations** In partnership with the Mitchell Hamline Office of Career and Professional Development, we welcomed Kate Johnansen '09, Director of Government Relations at Medica in November 2016. In September 2016 we welcomed Mallory Narang '13, Compliance Analyst for Ceridian, Jen Middleton '12, Minnesota Assistant Attorney General, Health Occupations Division, and health care and business attorney David Holt '13. These informal, small group career conversations give students the chance to connect with attorneys in their interest area.

**On-Demand Health Law CLEs** HLI is pleased to make our continuing legal education events available through on-demand video recordings. There are currently five recordings available, including:

- 🕒 Navigating Healthcare Cybersecurity and Privacy Law
- 🕒 Mental Health, Addiction, and the Law
- 🕒 Trends and Strategies for Minnesota Health Plans and Providers
- 🕒 Hot Topics in Food Labeling and Safety
- 🕒 Health Care Fraud and Abuse: Enforcement Priorities

The videos can be viewed at [mitchellhamline.edu/alumni/on-demand-cles](http://mitchellhamline.edu/alumni/on-demand-cles).

### STUDENT EVENTS



**Health Law Society hosted End-of-Life Options Discussion Panel** The Student Health Law Society hosted an End-of-Life Options Discussion Panel in April 2017. The panel addressed proposed state legislation that would allow terminally ill adults of sound mind to request and receive a prescription they may self-administer to bring about a peaceful death.



**Speed Networking with Public Health Law Attorneys** Public Health Law Center attorneys joined HLI students in March 2017 for a chance to meet and share information about the broad scope of public health law. Mitchell Hamline is home to the Public Health Law Center, a nationally-recognized nonprofit law and policy organization that helps health leaders, officials, and advocates use the law to advance public health.

**Hot Coffee and Health Law** In order to have informal discussions about current events in health law and health care compliance, the Health Law Society organized a weekly event: Hot Coffee and Health Law. Students discussed health law hot topics and current events.



**Student Volunteers Assist with Advance Care Directives** In October 2016, Mitchell Hamline law student volunteers attended an Advance Care Planning event in Roseville, MN. Students met with 12 clients in the Mobile Law Network to assist them with completing their Advance Care Directives.



**Students volunteer at United Family Medicine Block Party** United Family Medicine hosted the Healthy West 7th Block Party in August 2016. Health Law Society Officers shared information about basic legal rights with attendees.

*continued*

**Navigating Healthcare Cybersecurity and Privacy Law**  
Friday, February 24, 8-9:30 am

**Mental Health, Addiction, and the Law**  
THURSDAY, OCT. 27TH, 4-5PM PRESENTATION, 5-6PM RECEPTION

**Industry at a Crossroads: Legal and Ethical Considerations of Selling Pharmaceuticals in 2016**  
Featuring Dr. Seth Whitelaw, HLI Senior Fellow  
THURSDAY, OCT. 27TH, 4-5PM PRESENTATION, 5-6PM RECEPTION

**Hot Topics in Food Labeling and Safety**  
Tuesday, November 29, 8-11 am | 2 panels with legal and industry experts  
Auditorium, Mitchell Hamline School of Law

**Government, More or Less: Overcoming Legacy Barriers to Behavioral Health Integration**  
Thursday, March 30, 4-5 pm  
Room 125, Mitchell Hamline School of Law

## STUDENT ACCOMPLISHMENTS

### Congratulations 2017 graduates!



#### J.D. Health Law Certificate

Tracy Jacobs, Kristin Kemmerling, Ann McFarland, Janelle Schlosser, Kimberly Woodgate

**J.D. Health Care Compliance Certificate** Scott Burck, Melanie Ewald, Christopher Griffin, Tracy Jacobs, Ann McFarland, Kimberly Woodgate

#### Health Care Compliance Certificate for Working Professionals

Giustino Albanese, Clifton Bergfeld, Andrea Blake, Lenie Hermanson, Yvonne Carter, Sharifa Elaraj, Ashley Klietz, Robert Lopez Cepero, Chad Marker, Anne Peterson, Kimberly Post, Noelle Rodriguez, Fermin Ruesga, Ganesh Sankarraj

Twenty new Health Care Compliance Certificate graduates are now eligible to sit for the nationally recognized Certified in Healthcare Compliance (CHC) exam.

### Special recognition

**Awards for Excellence in Health Law** HLI was proud to award the American Bar Association Bloomberg BNA Awards for Excellence in Health Law to Melanie Ewald, Tracy Jacobs, Kristin Kemmerling, Ann McFarland, and Janelle Schlosser. The award entitles each recipient to \$500 in health law reference materials.

**Health Law Society** During the 2016-2017 academic year, the Health Law Society was led by Kimberly Woodgate, Anna Zagaria Meyer, Geena DeMarinis, Kristin Kemmerling, and Katie Olson. During the 2017-2018 academic year, the Health Law Society will be led by Sarah Blonigan, Jen O'Leary, Karn Tintani, Michele Wagner, Kyle Payne, and Kimberly Woodgate.



#### Students record faculty interviews

Health Law Society officers created video interviews with HLI faculty Barbara Colombo, Laura

Hermer, Sheri Beck, and Seth Whitelaw. The videos explore why they are interested in health law, what stands out in their careers, and what health law subjects they teach. The videos can be viewed on the Health Law Society website.

### Student competitions

Students Kimberly Woodgate and Katie Hansen competed at the National Health Law Moot Court Competition at Southern Illinois University in November 2016. Sarah Blonigan and Kyle Payne will compete in the November 2017 competition.



Allison Mickelson, Jeffrey Wisdo, and Nadya Yarmolich competed in the L. Edward Bryant, Jr. National Health Law Moot

Court Competition at Loyola University Chicago in March 2017.

## STUDENT FEATURES



#### Sarah Blonigan '18

Sarah is the second Mitchell Hamline student to participate in the dual Master of Public Health (MPH) and Juris Doctor (J.D.). Sarah plans to obtain the health care compliance certificate and expects to graduate May 2018.

Sarah worked in the Minnesota Department of Health (MDH) Regulatory Division prior to law school. To gain more legal experience, and apply law school concepts, Sarah began clerking at Voigt, Rode, and Boxeth, LLC (VRB).

VRB represents long-term care providers licensed by MDH. In Sarah's opinion, "working for a law firm is one of the best opportunities for law students. I have been able to apply principles learned in the classroom to situations in the real world. I have had the opportunity to work on matters related to the independent, informal dispute resolution processes for nursing facilities that involve administrative law judges; conduct legal research and draft legal memoranda for matters related to skilled nursing regulations, contracts, liability, and negligence; and assist attorneys in material preparation for educational purposes. Overall, I have gained confidence and tacit knowledge through practice."



#### Christopher Griffin

Christopher Griffin, MD, MBA, FACHE, completed Mitchell Hamline's online Health Care Compliance Certificate in May 2017 as a visiting J.D. student. He said, "I am a physician currently in law school on the West Coast, and was looking for more health law to

augment my legal studies. I have several decades of experience in health care, am a U.S. Veteran, and am a Fellow of the American College of Healthcare Executives. My plan is to return to the health care setting in a leadership position, and Mitchell Hamline's program was a very good fit.

"I think that more law students with a background in health care should consider this option. Some of the subjects that I found particularly valuable were the fraud and information privacy laws, the multiple theories of liability of health care institutions, board governance, and internal investigations and audits. Augmenting one's law school learning with this program is a good way to gain that extra credential as a future health care executive, leader, and professional."



#### Bethany Lambert '18

Bethany is involved in an externship at CHRISTUS Health, a hospital chain in the southern United States. Her externship is based in San Antonio, Texas, where she's working in the compliance and privacy division.

"I'm shadowing the staff and contributing to a variety of projects," she said. "I am going to meetings, trainings, and will be participating in auditing."

Bethany enjoys working in health law and compliance and hopes her externship helps her become better at communicating compliance standards and regulations to hospital staff.



#### Kathryn Olson '18

"Last spring semester, I worked as a Research Assistant at the Public Health Law Center in their Tobacco Consortium. I worked on projects involving current issues in tobacco control, and I knew that the research and analysis I performed would have a real impact on advancing public health. Working at the Public Health Law Center was a great experience and I would recommend it to any law student who wants to get involved in public policy work!"



#### Katie Spear '19

"After my first year in law school, joined the Managed Care and Insurance Interest Group within the American Bar Association's Health Law Section as their student liaison. This has allowed me to meet health law attorneys who work in private practice, government agencies, and insurance plans. Getting involved has given me a different perspective on health law that I feel will benefit my career.

"At the Emerging Issues in Healthcare Law conference, I attended lectures on anti-trust, MACRA, MIPS and health care reform. I was paired with a mentor at the conference who introduced me to a healthcare attorney in my hometown. They are helping me to navigate the local health law community."



#### Rebecca Stepan '18

Rebecca says, "I am proud to be in the first cohort of HYBRID J.D. students who will be obtaining Health Law and Health Care Compliance Certificates. Within two years, I have been given tremendous opportunities and achieved more than I could have imagined.

"In partnership with the Minnesota Justice Foundation, I have logged more than 100 hours of serving clients with Minnesota Children's Dental Services and Lindquist & Vennum. After just two years of law school I'm already assisting with research and policy proposals for the legislature, writing memorandums, and creating complex legal arguments for human trafficking cases. We have been successful in two trafficking cases and are applying for two additional.

"This summer, in my role as the Director for Quality, Regulatory & Research Practice at the University of Minnesota Health Solid Organ Transplant Service Line. I was given the opportunity to lead the design of and build a compliance program-in accordance with what I have learned in the health care compliance program. Further, I wrote an abstract which was accepted for presentation at the National Transplantation Quality Institute in Denver, Colorado. I have been invited to present this innovative work so that other transplant centers can emulate the robust compliance practices we are putting into place."



#### Anna Zagaria Meyer '18

"In February 2017, I began working at Pritzker Hageman P.A., a small personal injury law firm in Minneapolis. In my position as a law clerk, I have had the opportunity to help plaintiffs in their foodborne illness, medical malpractice, personal injury, and wrongful death cases. This position allows me to use my background in biology and my skills obtained through the Health Law Institute to make a difference in peoples' lives.

At Pritzker Hageman, I get to work on a variety of cases with complex legal issues. I conduct legal research, compose arguments for motions to the court, and draft complaints. My favorite part of the job is advocating for our clients on a personal level by writing demand letters or mediation submissions articulating their experiences.

HLI has not only provided me with the training and education needed to succeed, but they have helped me foster relationships with professionals working in the field. It was at the HLI event "Hot Topics in Food Labeling and Safety" where I learned about Pritzker Hageman. I encourage students to get involved and learn about the wide variety of health law courses and programming available to them through HLI."

**"After just two years of law school I'm already assisting with research and policy proposals for the legislature..."**

# Faculty accomplishments

## HLI faculty continue to produce outstanding scholarship and lead scholastically

### NYT features Professor Pope in story on unwanted resuscitation

The New York Times turned to Professor Thaddeus Pope in its recent reporting on end-of-life issues. The story "The Patients Were Saved. That's Why the Families are Suing." Appeared in the newspaper's April 10 edition.

Pope is one of the nation's foremost authorities on medical decision-making and end-of-life patient rights. The Times took note of a trend Pope has written about in The Journal of Clinical Ethics – doctors and hospitals are increasingly facing penalties and lawsuits for ignoring patients' advance directives and do-not-resuscitate orders.

### Professor Colombo to offer undergraduate health law course

Professor Barbara Colombo is creating a health law course that will be offered online to undergraduate institutions across the country beginning in January 2017. This course will cover public health law, medical malpractice, and food safety. It is meant to give undergraduate students a basic awareness of a broad range of health law issues and inspire them to join this growing field.

### Hermer awarded Faricy Professorship

Professor Laura Hermer has been awarded a John H. Faricy Professorship for Empirical Research for the 2017-2018 academic year. Professor Hermer will work on a project analyzing the impact on client wellbeing as a result of receiving legal services through Mitchell Hamline's Medical Legal Partnership.

### Professor Hermer receives grant to fund assessment of legal needs in St. Paul

Thanks to a grant from the American Bar Endowment, Mitchell Hamline's Medical Legal Partnership will be conducting a broad assessment of the legal needs of United Family Medicine's patients as well as residents in St. Paul's West Seventh Street neighborhood. Through the use of surveys and public listening sessions this fall, the partnership will identify pressing legal needs among patients and residents. Based on the results of the assessment, the partnership's clinical instructor, Ana Pottratz Acosta, and Mitchell Hamline students will host education sessions and offer clinical outreach to help residents better understand how to effectively tackle legal problems and offer them assistance in doing so.

"The grant will allow us to engage in dialogue with United Family Medicine patients and the surrounding community," said Laura Hermer, Mitchell Hamline professor and principal investigator on the grant. "The American Bar Foundation's generous support will allow us to get input from the community so we can better address their legal needs in these unsettled times."

Patients at United Family Medicine are predominantly low-income, and many are members of racial or ethnic minority communities.

Pope is one of the nation's foremost authorities on medical decision-making and end-of-life patient rights.

# Alumni success

## HLI alumni continue to find meaningful positions and advance in their careers

### Tyler Cowart '16



"In May 2016, I started my career with UnitedHealthcare Medicare & Retirement. My compliance role focuses on working with the business and supporting them in preventing, detecting, and correcting issues—all key elements of an effective compliance program.

I am able to use the skills gained through HLI to approach my daily work, which includes developing strategic plans that support issue resolution, responding to government regulators' request for information, and determining where there are opportunities to support the business in process improvements.

"HLI's core framework provided excellent exposure to common non-compliance scenarios, research, and writing skills with an emphasis on government regulators, and how to approach crucial conversations with an organization's business partners. While the coursework itself prepares students for a career in compliance, an additional benefit was the outstanding faculty. With such a wide range of backgrounds, experiences, and insights, students are fortunate to hear first-hand how the coursework is applied to real-time scenarios."

### Tracy Jacobs '17



"I have been working as a legal intern in the medical malpractice defense group at Gislason & Hunter, LLP since August 2016. In September, I will join the firm as an associate, and will continue to work primarily in the realm of medical malpractice defense. The medical malpractice

group serves a diverse population of clients including hospitals, practice groups, individual physicians, and medical professionals. I will also join Mitchell Hamline as an adjunct professor this fall for Professor Hermer's Health Law Organization and Finance course.

"While I came into law school with clinical health care experience, HLI provided an in-depth look into the legal aspects and inner workings of health care. From health care quality and liability, to organization and finance, regulations and risk analysis, HLI not only opened a window through which to view the complexities of our health care system, but provided hands-on experiential learning through externships and continuing education opportunities.

"One of the most valuable lessons I learned through the program was to view health law and health care more holistically. No area of health law is its own pillar. Rather, regulations affect patient care, liability, risk management, the bottom line, and so on. Changes to any one area can create a ripple effect that spills over into multiple other areas of health law. This more inclusive view helps me think critically and creatively about client's problems and the implications of potential solutions from multiple angles, rather than in a vacuum."

### MITCHELL HAMLINE GRADUATES HAVE SECURED COMPETITIVE POSITIONS ACROSS ALL PARTS OF THE HEALTH CARE INDUSTRY, INCLUDING:

**LAW FIRMS:** Bassford Remele; Geraghty, O'Loughlin, & Kenney; Peterson Habicht; Jackson Lewis; Stinson Leonard Street; Moga Law Group; Nilan Johnson Lewis **GOVERNMENT:** Hennepin County; Metropolitan Health Plan; Minnesota's 10th Judicial District; Minnesota Attorney General's Office; Minnesota Board of Nursing; Minnesota Department of Health; Minnesota Department of Education; Minnesota Department of Human Services; New York City Department of Health and Mental Hygiene; New York Senate; and U.S. Department of Veterans Affairs **COMMUNITY SERVICE:** Association for Nonsmokers Minnesota; Connect for Health Colorado; Southern Minnesota Regional Legal Services; Legal Assistance of Western New York **MANUFACTURERS:** Abbott Laboratories; ActivStyle; Boston Scientific; DeRoyal Industries; Ecolab; GE Healthcare; Grifols; Hill-Rom; Medtronic; St. Jude Medical; Wolters Kluwer **HOSPITALS AND CLINICS:** Allina; Broward Health; Children's Hospitals and Clinics of Minnesota; Essentia Health; HealthPartners; Hospice of St. Francis; Mayo Clinic; Mental Health Resources; Park Nicollet Health Services; Planned Parenthood; Sanford Health; Sutter Health; University of New Mexico Health Sciences Center **INSURERS:** Blue Cross and Blue Shield; HealthPartners; Medica; Meritain Health; Prime Therapeutics; UCare; United Healthcare **TRADE ASSOCIATIONS AND CONSULTING:** Central California Alliance for Health; Health Care Compliance Association; Optum; Thomson Reuters

The 2015 Health Care Chief Compliance Officers and Salary Survey published by the Health Care Compliance Association reports that, on average, employees who are Certified in Healthcare Compliance earn \$11,000 more than their counterparts who are not certified.

# Experiential learning

## HLI students receive hands-on, skills-based training through experiential learning opportunities in the health care industry

Experiential learning is the current that runs through the entire Mitchell Hamline curriculum. We decidedly integrate skills training, work experience, and career services throughout every facet of the law school. HLI strongly embraces this uniquely Mitchell Hamline approach to legal education.

HLI students are kept apprised of the wide range of experiential learning opportunities through Facebook, LinkedIn, Twitter, and the Student News. Through this regular communication, students are better informed of ways in which they can engage with the local bar and community health law events. These outlets also alert students to position openings, writing competitions and CLE presentations.

### HEALTH LAW CLINIC: MEDICAL LEGAL PARTNERSHIP

The first of its kind here in Minnesota, Mitchell Hamline's Health Law Institute and United Family Medicine, a community-based clinic providing comprehensive, patient-centered primary care to low-income and medically underserved patients, launched a Medical Legal Partnership (MLP) in the fall of 2014. The MLP is staffed by a full-time attorney and incorporates a law school clinic that provides intake, counseling, and legal representation to low-income patients who need legal assistance as part of a holistic approach to their medical care. The MLP partners are extremely grateful to the F.R. Bigelow Foundation, Saint Paul Foundation, and Blue Cross Blue Shield Foundation for financial support. Over the 2016-2017 academic year, the MLP screened 139 referrals from United Family Medicine providers and accepted 23 new cases for full representation by the Health Law Clinic.

### Immigration Advisory for Healthcare Providers

In December 2016, Ana Pottratz Acosta, MLP Managing Attorney, led an immigration law information session at United Family Medicine for the undocumented patient population. As a direct result of the information session, the MLP saw an uptick in immigration law referrals from providers. Following a series of executive orders and policy changes impacting immigration laws, along with rumored changes that would

impact delivery of healthcare services to undocumented patients, the Upper Midwest Healthcare Legal Partnership Learning Collaborative published a white paper "Immigration Advisory for Healthcare Providers" co-authored by Clinical Instructor, Ana Pottratz Acosta. This advisory has been distributed to healthcare providers throughout Minnesota and is available on the Upper Midwest Healthcare Legal Partnership Learning Collaborative website ([midwesthlp.org](http://midwesthlp.org)).

### Medical Legal Partnership celebrates two successes

#### IMMIGRATION ASSISTANCE

Mary is a U.S. citizen of Somali decent married to Jerry, a citizen of Somalia. After marrying Jerry in March 2016, Mary filed a pro se I-130 petition for alien relative with U.S. Citizenship and Immigration Services (USCIS) to sponsor Jerry for permanent resident status. Several months after filing the I-130 petition, Mary received a Request for Evidence (RFE) from USCIS, requesting additional evidence to show Mary and Jerry have a bona fide relationship, which was referred to the MLP for legal services. The MLP took on Mary's case for full representation and assisted her with preparing a response to the USCIS RFE. After submitting the response to the RFE on Mary's behalf, the I-130 petition was approved by USCIS and the file was forwarded to the U.S. Department of State for further processing and issuance of a permanent residence visa. The MLP then assisted Mary with collecting

and submitting documents to the U.S. Department of State in support of the visa application. Additionally, because Jerry was a citizen of Somalia, he was subject to the Travel Ban issued by the Trump Administration, which required additional steps to ensure continued processing of the visa application. Thankfully, in July 2017, the Department of State approved Jerry's case and he entered the U.S. as a permanent resident. Mary and Jerry were extremely happy to be reunited.



Mitchell Hamline student, Inna Telkova, and Ana Pottratz Acosta, MLP Managing Attorney assist patients at United Family Medicine

#### SOCIAL SECURITY ASSISTANCE

Sally was recently diagnosed with Stage IV pancreatic cancer and required assistance with applying for Supplemental Security Income (SSI) benefits. Because of Sally's diagnosis, she was eligible for Terminal Illness (TERI) expedited processing of her claim. After being referred by her provider, Sally's case was accepted for full representation by the MLP. The MLP assisted Sally with electronically submitting her SSI application to the Social Security Administration (SSA), helped Sally collect medical records in support of her case, and accompanied her to the SSA office to submit evidence in support of her case and ensure her case received TERI expedited processing. Sally's case was approved shortly after the in-person visit to the SSA office.

# Externships, internships, and other opportunities



### Mitchell Hamline students and alumni attend 21st Annual Compliance Institute

Two Mitchell Hamline School of Law students and three graduates attended the Health Care Compliance Association's 21st Annual Compliance Institute March 26-29, 2017 in National Harbor, MD. The Compliance Certification Board generously donated the free registrations. The 2017 Compliance Institute welcomed more than 2,800 health care compliance professionals, offered 10 learning tracks, and featured more than 250 expert speakers.

**Health Law Externship** Through the Health Law Externship, students apply classroom learning to real-world experiences under the direction of an attorney mentor. These externships require a classroom component and 150 hours of field work. Mitchell Hamline students have recently worked with attorney mentors at, among other places: Children's Hospitals and Clinics of Minnesota; CryoLife; Department of Justice: US Attorney for the District of Minnesota; Gillette Children's; Hennepin County Medical Center; Minnesota Department of Human Services; DuVal & Associates; Ecolab; Fraser, Fredrikson & Byron; Friedemann Foarde, Halunen; HealthPartners; Jardine Logan; JurisHealth; Mayo Clinic; Medtronic; Mid-MN Legal Aid; Minnesota Hospital Association; NOVU; OIG; Optum; Pathmaker FDA Law; Planned Parenthood; Public Health Law Center; Scheller Legal; Stinson Leonard Street; University of Minnesota Community-University Health Care Center; University of Minnesota Physicians; and Vital Images

**Health Law Residency** The Legal Residency Program, only offered in the spring, builds on the success of the law school's well-established externship program. There, most students receive three to four credits. In a Residency, students earn 10 to 15 credits and work at least three full days each week at their residency site.

**Judicial Externship** Students can also engage in experiential learning by working for academic credit in a courthouse setting under the direction of a judge. Recent health law students have clerked for mental health courts and probate courts.

**Internships** Many Mitchell Hamline students convert their externships into internships, part-time jobs, and even full-time post-graduate employment. Mitchell Hamline students have recently interned at, among other places: Allina; Avera Health; Emily Program; Food and Drug Administration; Gillette Children's Speciality Healthcare; HealthPartners; Midwest Disability; Minnesota AIDS Project; Minnesota House of Representatives; Planned Parenthood; Prime Therapeutics; Public Health Law Center; St. Catherine University Office of Research; UCare; and Universal Hospital Services.

**Part-time Jobs** Many students in the Mitchell Hamline's part-time programs work full-time. Even full-time Mitchell Hamline students often work not just in the summer but also during the academic year. This gives them valuable experience and credentials. Students have recently worked at: Hallberg & McClain P.A.; Peterson Habicht; Moore, Costello & Hart; Nilan Johnson Lewis; and the Public Health Law Center.

**Mentorship Program** The Hachey Ambassadors Mentor Program for 3Ls and 4Ls matches students with experienced alumni working in areas of specific interest to the students. This creates a unique opportunity for our students to interact with leaders in the health law community. This program is managed by the Office of Alumni Relations and the Office of Career and Professional Development.

**Pro Bono Health Law Experience** Mitchell Hamline has a strong tradition of serving underserved communities. With the honor of a law license comes the responsibility to give back, in the form of legal services without compensation, to those who cannot afford to pay. Many Mitchell Hamline students choose to volunteer at health law related sites, such as: the Cancer Legal Line; Children's Dental Services; Minnesota Disability Law Center; and the Pathways Counseling Center. These placements are often facilitated by the Minnesota Justice Foundation.

**Students engage in the Minnesota State Bar Association** Mitchell Hamline students regularly attend the MSBA Health Law Sections monthly breakfasts and annual law student reception.

**American Health Lawyers Association School Alliance** Mitchell Hamline is proud to be a member of the American Health Lawyers Association (AHLA) School Alliance. Our health law students are able to take advantage of special benefits such as attending AHLA conferences and participating in AHLA's mentorship program.

**American Bar Association Physicians Legal Issues Conference** Stephen Griffith '19, M.D., attended the ABA Physicians Legal Issues Conference in Chicago in June 2017. Dr. Griffith is a HYBRID J.D. student and said, "The conference was a great networking opportunity and reaffirmed that health law experts are in high demand."



# The Public Health Law Center

In addition to the Health Law Institute, Mitchell Hamline is also home to the Public Health Law Center, a nationally-recognized nonprofit law and policy organization that helps health leaders, officials, and advocates use the law to advance public health. The combined resources of the Institute and the Center allow Mitchell Hamline to offer one of the most comprehensive health law programs in the country, providing access to more health law attorneys to guide student education than at any other law school in the nation.

The Public Health Law Center helps create communities where everyone can be healthy. The Center empowers its partners to transform their environments by eliminating commercial tobacco, promoting healthy food, and encouraging active lifestyles. Because the Center provides legal and strategic support to so many local and state health departments, health advocacy organizations, attorneys working on public health issues, and community coalitions across the country, they are helping drive many of the nation's cutting-edge public health initiatives.

Founded in 2000 by current Executive Director Doug Blanke as a 1-person institute at William Mitchell College of Law, the Center now employs 18 attorneys and 9 support professionals. For more information, visit [www.publichealthlawcenter.org](http://www.publichealthlawcenter.org).

- The Public Health Law Center was honored to receive the 2016 Public Policy Award of the National Forum for Heart Disease and Stroke Prevention, in recognition of its contributions to tobacco control and healthy eating.
- Over the last year, the Center employed 32 student Research Assistants, presented 17 webinars on health-related legal topics, delivered more than 100 in-person presentations around the country, and published 6 articles in legal and medical journals.
- The Center prepared important *amicus curiae* briefs in a Supreme Court case testing the limits of First Amendment protection for price advertising, an Eleventh Circuit case on the authority of states to prohibit tobacco products, a Pennsylvania case on Philadelphia's power to tax sugary beverages, and a District of Columbia case on the FDA's authority to regulate electronic cigarettes. Among the many national organizations joining in the Center's briefs were the American Cancer Society, American Heart Association, American Lung Association, American Medical Association, American Thoracic Society, the National Association of County and City Health Officials and the National Association of Local Boards of Health.

## PUBLIC HEALTH LAW CENTER



### Doug Blanke, J.D.

Executive Director

Doug Blanke is founder and director of the Public Health Law Center and chair of the Robins Kaplan Miller & Ciresi Endowed Directorship. He oversees all its programs, with a focus on encouraging healthier lives, including work to reduce the harm caused by tobacco use, prevent childhood obesity, support healthy eating, and encourage physical activity.

Blanke's international work has included monitoring development of the Framework Convention on Tobacco Control for the American Lung Association and editing the World Health Organization's handbook on tobacco control legislation. Previously, as an assistant attorney general of the state of Minnesota, he played a key role in the historic Minnesota litigation that resulted in the release of thirty-five million pages of secret tobacco industry documents. He was the 2004 recipient of the American Lung Association's C. Everett Koop "Unsung Hero" Award for his contributions to tobacco control.

In 2016, the Public Health Law Center staff published six scholarly articles and made 139 presentations around the country. Visit [www.publichealthlawcenter.org](http://www.publichealthlawcenter.org) to view featured resources—use the drop-down menus to find publications on a variety of topics.



2017 Public Health Law Center Staff

## STAFF

### Kerry Cork, J.D.

Senior Staff Attorney

### Mike Freiberg, J.D.

Senior Staff Attorney

### Natasha Frost, J.D.

Senior Staff Attorney

### Darlene Huang, J.D., M.P.H.

Staff Attorney

### Desmond Jensen, J.D.

Staff Attorney

### Jay Kelly, M.B.A.

Communications Director

### Tammy Kempf

Administrative Coordinator

### Jon Lee, J.D.

Director of Operations

### Ryan Lee, M.H.S., Ph.D.

Policy Analyst

### Joelle Lester, J.D.

Lead Senior Staff Attorney for Strategic Initiatives, Tobacco Control

### Maggie Mahoney, J.D.

Director of Tobacco Control Programs

### Aamir Mansoor, J.D.

Staff Attorney

### Mary Marrow, J.D.

Senior Staff Attorney

### Nasimah Mayat

Staff Accountant

### Mark Meaney, J.D.

Lead Senior Staff Attorney for Technical Assistance, Tobacco Control

### Sarah Paige

Administrative Assistant

### Natasha Phelps, J.D.

Staff Attorney

### Julie Ralston Aoki, J.D.

Director of Healthy and Eating Active Living Programs

### Brandon Resch-Lien

Web Designer/Digital Content Producer

### Andrew Twinamatsiko, J.D.

Staff Attorney

### Mani Vannavong

Program Coordinator

### Susan Weisman, J.D.

Staff Attorney

# Health Law Institute curriculum

In May 2017, the Health Law Institute awarded 5 Health Law Certificates and 20 Health Care Compliance Certificates. Every health law student is paired with a Health Law Institute faculty advisor to guide him or her through course and career planning. Since 2006, the Health Law Institute has awarded 131 Health Law Certificates and 187 Health Care Compliance Certificates.



Professor Barbara Colombo '88, teaching health law students

Health Law Institute courses serve not only our certificate students, but also the broader law school community. During the 2016-2017 academic year, more than 350 students enrolled in more than 20 different health law courses.

These courses covered a broad range of topics, including: health care organization and finance, quality of care and liability, elder law, HIPAA privacy, medical malpractice, food and drug law, and bioethics. The following pages include a detailed overview of the Mitchell Hamline health law curriculum.

## HEALTH LAW CERTIFICATE

The Health Law Certificate shows future employers that students have concentrated their studies in health law. Earning the certificate both requires and demonstrates a significant understanding and practical application of key health law concepts. The program design is consistent with the recommendations of the American Health Lawyers Association Health Law Curriculum Toolkit. More than 37 students are currently registered to complete the 17-credit program, which requires courses, experiential learning, and extracurricular engagement.

## HEALTH CARE COMPLIANCE CERTIFICATE

Health Care Compliance Certification enables students to be uniquely positioned to make a positive impact as prepared and effective leaders in their chosen health care settings. The program provides a thorough examination of governing laws and regulations, introduces students to industry leaders, and offers hands-on learning and interactive simulations through its in-depth curriculum. The program is certified by the Compliance Certification Board. With Mitchell Hamline's Health Care Compliance Certificate, students are eligible to take the Certified in Healthcare Compliance (CHC) exam without satisfying the otherwise-required work experience and continuing education requirements. Mitchell Hamline was the recipient of the Society of Corporate Compliance and Ethics 5th Annual International Compliance and Ethics Award. More than 37 J.D. students are currently registered to complete this 14-credit program, and 19 students are currently enrolled in the 11-credit online program for working professionals.

## VISITING STUDENT PROGRAM

Since Mitchell Hamline offers a more robust range of health law electives and opportunities than most law schools, law students from other schools visit Mitchell Hamline (in-person and online). In several recent instances, they have obtained certificates, externships, and permanent placements.

## SUMMER AND JANUARY TERMS

The Health Law Institute attracts many non-traditional law students and health law professionals who are looking to advance in their current positions or to change careers. The compact online and on-campus courses offered over Summer and January terms offer an alternative to the regular academic calendar and accommodate busy work and family schedules. They also provide many law, graduate, and CLE students from outside Minnesota with the opportunity to take health law courses that are not available at their home campuses.

## EVENING, WEEKEND, HYBRID, AND EXECUTIVE J.D.

The part-time evening, weekend, Executive J.D., and HYBRID J.D.<sup>SM</sup> enrollment options offer an alternative scheduling option for students. Mitchell Hamline offers more enrollment options than any other law school in the country. These programs are perfect for professionals who want to continue working while advancing or changing careers. They have attracted a number of health professionals such as physicians, nurses, compliance officers, and regulators. Health Law courses are scheduled so that evening, weekend, and HYBRID J.D. students can earn the Health Law Certificate and/or the Health Care Compliance Certificate.

## HEALTH LAW AND HEALTH CARE COMPLIANCE COURSES

	2016			2017			2018		
	SPRING	SUMMER	FALL	J-TERM	SPRING	SUMMER	FALL	J-TERM	SPRING
Administrative Law									
Affordable Care Act Seminar									
ACA Evolution: Past, Present, and Future of Obamacare									
Bioethics									
Compliance Laws & Regulations									
Drug and Device Law									
Health Care Compliance Skills									
Elder Law									
Food Law									
Food Safety Litigation									
Fraud & Abuse									
Genetics Seminar									
Governance & Ethics in Health Care Compliance									
Health Care Compliance Institute									
HIPAA Privacy									
Health Law Seminar									
Independent Study									
Insurance Law									
Law & Community Health / Poverty Law									
Legal Compliance Essentials for Drug, Device, and Biotech Companies									
Medical Malpractice									
Medical Marijuana Law									
Mental Health Law / Disability Law									
Mergers & Acquisitions (with Health Care Lab)									
Organization & Finance									
Public Health Law & Ethics									
Quality of Care & Liability									
Race, Health Care, and the Law									
Reproductive Rights / ART									
Workers' Compensation									

## HLI EXPERIENTIAL LEARNING OPPORTUNITIES

	2016			2017			2018		
	SPRING	SUMMER	FALL	J-TERM	SPRING	SUMMER	FALL	J-TERM	SPRING
Health Law Clinic: Medica Legal Partnership									
Law & Psychiatry Clinic									
Health Law Externship									
Health Law Residency									
Compliance Externship									
Elder Justice Policy Externship									
Judicial Externship									
Internships & Part-time Employment									
Pro-Bono Placements (Minnesota Justice Foundation)									
National Health Law Moot Court Competition									
Regulatory & Compliance Competition									
Transactional Health Law Moot Court Competition									



# Faculty and staff

## HEALTH LAW INSTITUTE FACULTY



### Thaddeus Pope, J.D., Ph.D.

Director, Health Law Institute  
Professor of Law  
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651-695-7661

Professor Pope works to calibrate the balance between individual liberty and public health in the end-of-life medical treatment context. Specific research topics have included: medical futility, ethics committees, brain death, advance directives, surrogate decision making, aid in dying, and VSED. More recently, Pope has been innovating new legal tools to better assure adequate informed consent and fair internal dispute resolution mechanisms.

Professor Pope has over 130 publications in: leading medical journals, law reviews, bar journals, nursing journals, bioethics journals, and book chapters. He also coauthors the definitive treatise *The Right to Die: The Law of End-of-Life Decisionmaking*, and runs the Medical Futility Blog (with over three million page views).

Pope is also an Adjunct Professor with the Australian Centre for Health Law Research at Queensland University of Technology; Adjunct Associate Professor with the Alden March Bioethics Institute at Albany Medical College; and Visiting Professor of Medical Jurisprudence at St. Georges University. Prior to joining academia, Professor Pope practiced at Arnold & Porter LLP and clerked on the U.S. Court of Appeals for the Seventh Circuit. Pope earned a JD and PhD in philosophy and bioethics from Georgetown University.



### Barbara Colombo, J.D., R.N.

Director, Health Care Compliance Program  
Assistant Teaching Professor  
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651-290-6316

Barbara Colombo is an assistant teaching professor and director of the Health Care Compliance Certificate Program at Mitchell Hamline School of Law. Her responsibilities include the ongoing management and strategic growth and development of the Health Care Compliance Certificate Program. She launched the distance learning (online) Health Care Compliance Certificate Program in 2012 and serves as the faculty lead for both the J.D. and online programs. Prior to her affiliation with Mitchell Hamline, she served as the assistant commissioner for the Minnesota Department of Health for seven years. Colombo graduated with honors from William Mitchell College of Law and practiced with the law firm of Robins, Kaplan, Miller and Ciresi in the areas of medical malpractice, personal injury, and products liability. She also served as general counsel and vice president of enterprise development for a health plan. Prior to becoming an attorney, Colombo practiced as a critical care registered nurse



### Laura Hermer, J.D., LL.M.

Professor of Law  
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651-290-6357

Laura Hermer is a professor of law at Mitchell Hamline School of Law. Her current research focuses on changes in access to health coverage and care under the Affordable Care Act, with a particular focus on underserved populations. She also recently created, and obtained funding for, a medical-legal partnership and associated coursework between the law school and United Family Medicine, a federally-qualified health center in St. Paul, in part through the support of a fellowship funded by the Robert Wood Johnson Foundation.

Prior to her appointment at Mitchell Hamline, Hermer was an assistant professor in the Department of Preventive Medicine and Community Health and a member of the Institute for the Medical Humanities at the University of Texas Medical Branch in Galveston, Texas.



### Eric Janus, J.D.

Professor of Law  
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Professor Janus' scholarly focus has been on the interaction of law with psychiatry and other health sciences. Building on his experience as court-appointed counsel in extended constitutional litigation challenging Minnesota's Sexually Dangerous Person Law, he has focused on the boundaries of the state's ability to use civic commitment to protect public safety. He is interested in the effectiveness of risk assessment, the place of danger assessment in society, and the public policy implications of the current approach to dealing with sexual violence. He has examined other coercive interventions for the protection of society such as quarantine and terrorism-related preventive confinement. He has studied the impact on prevention of international human rights law. His latest book is *Failure to Protect: American's Sexual Predator Laws and the Rise of the Preventive State*.



### Jonathan Kahn, J.D., Ph.D.

James E. Kelley Chair in Tort Law  
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Holding a Ph.D. in History from Cornell University and a J.D. from Boalt Hall School of Law, Jonathan Kahn writes on issues in history, politics, and law and specializes in biotechnology's implications for our ideas of identity, rights, and citizenship, with a particular focus on race and justice. He teaches in areas of constitutional law, torts, health law, and bioethics.

Kahn received two grants from the National Human Genome Research Institute's (NHGRI) Ethical, Legal and Social Implications (ELSI) Research Program to support projects exploring the ethical and legal ramifications of the increasing use of racial and ethnic categories in the context of gene patenting and drug development. He is an internationally recognized expert on this topic.

He received a three year grant from the National Library of Medicine to support the writing of his newest book, *Race in a Bottle: The Story of BiDiI and Racialized Medicine in a Post-Genomic Age* (Columbia University Press, 2013), which was awarded Honorable Mention for the 2013 Best Book Award, by the Race, Ethnicity, and Politics Section of the American Political Science Association. Most recently, he is the author of *Race on the Brain: What Implicit Bias Gets Wrong About the Struggle for Racial Justice*, forthcoming November, 2017 from Columbia University Press."

Kahn practiced with the firm of Hogan & Hartson after graduating from law school and then went on to complete his Ph.D. and teach at Bard College.



### David Larson, J.D., LL.M.

Professor of Law  
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651-290-6388

Professor David Allen Larson is a senior fellow at Mitchell Hamline's Dispute Resolution Institute and a fellow of the American Bar Foundation and the National Center for Technology and Dispute Resolution. He teaches Arbitration, Cyber Skills and Dispute Resolution, Employment Discrimination Law, Employment Law, and Labor Law. He was the founder and editor-in-chief of the "Journal of Alternative Dispute Resolution in Employment" (HeinOnline), served as an arbitrator for the Omaha Tribe, was an administrative law judge for the Nebraska Equal Opportunity Commission, and currently is an independent arbitrator.

From 1990-1991, Larson served as the "Professor-in-Residence" at the Equal Employment Opportunity Commission headquarters in Washington, D.C. He worked primarily in the Office of General Counsel, Appellate Division, and also worked with the Office of Legal Counsel on drafting and revising the Regulations and Interpretive Guidance for the Americans with Disabilities Act. Larson previously practiced with the Meagher Geer law firm in Minneapolis.



### Ana Pottratz Acosta, J.D.

Clinical Instructor and  
MLP Managing Attorney  
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Ana Pottratz Acosta joined Mitchell Hamline School of Law in 2016 as Clinical Instructor teaching the Health Law Clinic and overseeing the Medical Legal Partnership between the law school and United Family Medicine. Immediately prior to joining Mitchell Hamline, Acosta was employed by Stinson Leonard Street LLP as an attorney in the immigration law group, where she represented clients of the Deinar Clinic. Additionally, from 2004 to 2010, Acosta served as an immigration attorney for Lutheran Social Services of New York (LSSNY) Immigration Legal Services Program, where she worked on a variety of issues related to low-income immigrant populations in New York City, including serving as the immigration advisor to the New York Interfaith Disaster Response (NYDIS) 9/11 Unmet Needs Roundtable, appearing as lead counsel in *Rajah v. Mukasey*, the lead case in the Second Circuit Court of Appeals challenging the legality of the NSEERS Special Registration Program, and overseeing a weekly immigration clinic at the Haitian Family Support Center in the Flatbush neighborhood of Brooklyn.

## HEALTH LAW INSTITUTE STAFF



### Megan Bohlman

Program Administrator  
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Megan Bohlman joined the Health Law Institute in August 2017. She graduated from the College of Saint Benedict in May 2017 where she majored in Political Science and earned a minor in Environmental Studies. She comes to us with a background in retail management and operations.

*continued*



## 2015-2017 ADJUNCT FACULTY

### **Sheri Beck, J.D. '94**

Privacy Officer and Senior Director,  
Corporate Compliance,  
Prime Therapeutics  
**Course:** HIPAA Privacy

### **Rebecca Bernhard, J.D.**

Of Counsel, Dorsey & Whitney LLP  
**Course:** Administrative Law

### **Jeanette Boerner, J.D. '94**

Assistant Public Defender,  
Hennepin County  
**Course:** Law and Psychiatry Clinic

### **Jada Fehn, J.D. '12**

Health Program Representative,  
Minnesota Department of Health  
**Course:** Health Law Clinic,  
Public Health Law

### **Iris Freeman**

Board President, Minnesota  
Elder Justice Center  
**Course:** Elder Justice  
Policy Externship

### **Mark Gardner, J.D. '09**

President, Gardner Law  
**Course:** Food and Drug Law;  
Health Law Regulatory  
Compliance Competition

### **David Graham, J.D. '87**

Senior Counsel, Dykema Gossett PLLC  
**Course:** Food Law

### **Mark Hallberg, J.D. '79**

Founder, Trial Attorney, and Neutral  
Mediator, Hallberg Law P.A.  
**Course:** Medical Malpractice:  
Theory and Practice

### **Kate Johansen, J.D. '09**

Director of Government Relations  
Medica Health Plans  
**Course:** ACA Evolution: Past,  
Present, and Future of Obamacare

### **Jill Krueger, J.D.**

Northern Region Director  
Network for Public Health Law  
**Course:** From Addiction to Zika:  
Current Issues in Public Health Law

### **Lori Oleson, J.D. '02**

Senior Director Compliance,  
Prime Therapeutics  
**Course:** Compliance Skills:  
Auditing, Investigating, and  
Reporting; Health Care Compliance  
Laws and Regulations

### **Jamie Olson, J.D. '13**

Owner, Co-Founder, Carlson  
Olson Consulting LLC  
**Course:** Medical Marijuana Law:  
State Regulation in the Shadow  
of Federal Prohibition

### **Mary Prentnieks, J.D.**

Sr. Dir. Assoc. General Counsel,  
Medica Health Plans  
**Course:** HIPAA Privacy

### **Morgan Schacht, J.D. '14**

Compliance/Privacy Officer, Integrity  
and Compliance Office, Mayo Clinic  
**Course:** Health Care Compliance  
Laws and Regulations

### **Suzy Scheller, J.D. '08**

Scheller Legal Solutions, LLC  
**Course:** Elder Law

### **Joe Van Thomme, J.D. '09**

Attorney, Eckberg Lammers, P.C.  
**Course:** National Health Law Moot  
Court Competition

### **Seth Whitelaw, J.D.,**

**HLI Senior Fellow**  
President and CEO  
Whitelaw Compliance Group, LLC  
**Course:** Health Care Compliance  
Skills; Legal Compliance Essentials for  
Drug, Device, and Biotech Companies

### **Lynn Zentner, J.D. '82**

Director, Office of Institutional  
Compliance, University of Minnesota  
**Course:** Compliance Externship

### **Susan Zwaschka, J.D. '96**

Associate Counsel, Ameriprise  
Financial Services  
**Course:** Governance and Ethics  
in Health Care Compliance

Special thanks to the Health Law Institute's volunteers,  
mentors, speakers, judges, and assistant adjuncts!  
Your expertise and commitment are truly appreciated.

# Faculty scholarship

## FACULTY HONORS, PUBLICATIONS, AND PRESENTATIONS

### **DOUG BLANKE**

#### **Invitation**

*Board of Trustees, ACTION ON SMOKING AND HEALTH,*  
WASHINGTON, D.C. (August 30, 2016; December 8, 2016;  
March 31, 2017).

*Strategic Advisory Committee, AMERICAN HEART  
ASSOCIATION'S "VOICES FOR HEALTHY KIDS"  
CHILDREN'S HEALTH INITIATIVE, CHICAGO, IL (July 19,  
2016); Washington, D.C. (November 22, 2016).*

*Eyes on the Prize, MEETING OF HEALTH LEADERS,  
ORGANIZED BY THE PUBLIC HEALTH LAW CENTER,  
to speed progress in tobacco control, Austin, TX.  
(March 21, 2017).*

*Global Priorities for E-Cigarette Research, MEETING OF  
GLOBAL TOBACCO CONTROL LEADERS, ORGANIZED  
BY JOHNS HOPKINS UNIVERSITY, Florence, Italy.  
(March 6, 2017).*

*National Sugar Reduction Coordinating Committee,  
ORGANIZING MEETING FOR EFFORTS TO REDUCE  
SUGAR CONSUMPTION, HEALTHY FOOD AMERICA,  
Washington, D.C. (November 17, 2016).*

#### **Presentation**

*Preemption of State Laws Under the FDA's New Tobacco  
Regulation Rule, AT THE TOBACCO ISSUES SEMINAR OF  
THE NATIONAL ASSOCIATION OF ATTORNEYS GENERAL,  
PORTLAND, ME (September 21, 2016).*

*Legal Considerations for Research on Sugary Drink Taxes,  
AT AN INVITATIONAL MEETING OF EXPERTS CONVENED  
BY THE AMERICAN HEART ASSOCIATION, OAKLAND, CA  
(December 14, 2016).*

*Minnesota's Tobacco Litigation, ASSOCIATION OF  
NONSMOKERS-MINNESOTA, ST. PAUL, MN  
(January 12, 2017).*

*Tobacco Control in Minnesota: What Have We Learned?,  
PANEL PRESENTATION, MINNESOTA STATE TOBACCO  
CONTROL CONFERENCE, St. Paul, MN (January 25, 2017).*

*Litigation as a Public Health Strategy, PUBLIC HEALTH  
LAW COURSE, SCHOOL OF PUBLIC HEALTH, University  
of Minnesota (April 5, 2017).*

*Where Are We Headed?, MINNESOTA HEALTHY  
BEVERAGE CONVENING, ST. PAUL, MN (May 31, 2017).*

### **LAURA HERMER**

#### **Media**

*American Health Care Act, KSTP (MAY 5, 2017).*

*Protect Minnesota's Strong, PROUD HISTORY OF HEALTH  
COVERAGE, STAR TRIBUNE (JANUARY 13, 2017).*

*GOP to 'Defund' Planned Parenthood, KARE 11  
(JANUARY 5, 2017).*

#### **Other**

*American Bar Endowment Grant Award, MEDICAL LEGAL  
PARTNERSHIP (FEBRUARY 1, 2017).*

#### **Presentation**

*What Can We Expect from Impending Personal  
Responsibility Requirements in Medicaid, 40TH ANNUAL  
HEALTH LAW PROFESSORS CONFERENCE, ATLANTA,  
Georgia (June 10, 2017).*

*Struggling for the Soul of Medicaid, 40TH ANNUAL  
HEALTH LAW PROFESSORS CONFERENCE, ATLANTA,  
Georgia (June 9, 2017).*

*Population Health Under the Trump Administration, 2018  
HEALTH LAW SYMPOSIUM, SAINT LOUIS UNIVERSITY  
SCHOOL OF LAW, St. Louis, Missouri (February 1, 2017).*

#### **Publication**

*Medicaid, STAT NEWS (FEBRUARY 15, 2017).*

### **ERIC JANUS**

#### **Award**

*2016 Attorney of the Year, MINNESOTA LAWYER  
(FEBRUARY 16, 2017).*

#### **Media**

*Minnesota Sex Offender Program, MINNPOST  
(JANUARY 19, 2017).*

*Appellate court affirms constitutionality of  
Minnesota's sex-offender program, STAR TRIBUNE  
(JANUARY 4, 2017).*

*How Heinrich Could End Up in Civil Commitment,  
MPR NEWS (NOVEMBER 22, 2016).*

*Could Danny Heinrich Scuttle Ideas for Reforming  
Minnesota's Sex Offender Program, MPR NEWS  
(NOVEMBER 18, 2016).*

*Talking Point: Dangerous Offender Laws Antithesis of  
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*Stranger Danger, IN THE DARK PODCAST  
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## FACULTY SCHOLARSHIP continued

*What is Deserved for a Sex Offender*, STAR TRIBUNE (SEPTEMBER 19, 2016).

*After Heinrich Plea*, LAWMAKER CALLS FOR GREATER SENTENCES FOR SEX OFFENDERS, WCCO (SEPTEMBER 7, 2016).

*What's Next for Minnesota's Sex Offender Program*, MPR NEWS (AUGUST 29, 2016).

### Other

*Karsjens v. Piper Amicus Brief*, U.S. SUPREME COURT (JUNE 22, 2017).

*Sex Offender Litigation and Policy Resource Center Launch* (May 1, 2017).

### Presentation

*Untouchable Panel*, MINNESOTA SEX OFFENDER REENTRY PROGRAM, DULUTH, Minnesota (June 20, 2017).

*When is Prevention of Harm Harmful*, OSHER LIFELONG LEARNING INSTITUTE, RICHFIELD, Minnesota (April 26, 2017).

*Untouchable*, MINNEAPOLIS ST. PAUL INTERNATIONAL FILM FESTIVAL (APRIL 1, 2017).

*Public Policies and Best Practices in Intervention, Treatment, Management, and Public Safety*, MITCHELL HAMLIN SCHOOL OF LAW, Saint Paul, Minnesota (April 24, 2017).

*Mental Health, ADDICTION, AND THE LAW* CLE, MITCHELL HAMLIN SCHOOL OF LAW, Saint Paul, Minnesota, (April 24, 2017).

### Publication

*Holding our Sex Offender Policy Accountable*, SEXUAL VIOLENCE: EVIDENCE BASED POLICY AND PREVENTION (SPRING 2016) (ED. BY ELIZABETH L. JEGLIC AND CYNTHIA CALKINS) (OCTOBER 10, 2016).

## JONATHAN KAHN

### Presentation

*Pills for Prejudice: Implicit Bias and Technical Fix for Racism*, ANNUAL HEALTH LAW PROFESSORS CONFERENCE, GEORGIA STATE UNIVERSITY COLLEGE OF LAW, Atlanta, GA, (June 8-10, 2017)

*Revisiting Racial Patents in an Age of Precision Medicine*, FIFTH ANNUAL CONFERENCE ON GOVERNANCE OF EMERGING TECHNOLOGIES, SANDRA DAY O'CONNOR SCHOOL OF LAW, Arizona State University, Tempe, Arizona. (May 17-18, 2017).

### Publication

*Revisiting Racial Patents in an Era of Precision Medicine*, CASE WESTERN RESERVE LAW REVIEW 67: 1153-1169 (2017)

## DAVID LARSON

### Publication

*Medical Malpractice Arbitration: Not Business as Usual*, 8 YEARBOOK ON ARBITRATION AND MEDIATION 69 (2016) (WITH D. DAHL).

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*Nurses Vote to Approve Allina Contract*, END STRIKE, KARE 11 (OCTOBER 13, 2016).

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## ANA POTTRATZ ACOSTA

### Media

*President Trump's Travel Ban*, KARE 11 (FEBRUARY 10, 2017).

## THADDEUS POPE

### Media

*Jahi McMath's Family Wins Backing for Arguments that She's Alive*, SAN FRANCISCO CHRONICLE (JULY 24, 2017).

*Ensuring Advance Directives are Followed and Lawsuits are Avoided: A Conversation with Thaddeus Mason Pope*, ASCO POST (JULY 25, 2017).

*Dr. Thaddeus Mason Pope on the Latest Charlie Gard Update*, LARRY O'CONNOR SHOW (JULY 10, 2017).

*Finding a Friend for the Unbefriended*, ACP HOSPITALIST (MAY 1, 2017).

*The Patients Were Saved. That's Why the Families are Suing*, NEW YORK TIMES (APRIL 11, 2017).

*The VSED Exit: A Way to Speed Up Dying*, WITHOUT ASKING PERMISSION, NEW YORK TIMES (OCTOBER 21, 2016).

*Jahi McMath: Court Says Family Can Try to Prove She's Alive*, THE MERCURY NEWS (JULY 13, 2016).

### Other

*Planning Committee*, 2017 MINNESOTA CLE HEALTH LAW INSTITUTE, MINNEAPOLIS, Minnesota (June 15, 2017).

*Advance Care Planning Community Service*, MOBILE LAW NETWORK (OCTOBER 1, 2016).

*Legal Author Invitation*, UPTODATE (JULY 1, 2016).

### Presentation

*Better Healthcare Decision Making for Incapacitated Patients without Surrogates*, OFFICE OF GUARDIANSHIP AND ELDER SERVICES, WASHINGTON STATE ADMINISTRATIVE OFFICE OF THE COURTS (JULY 19, 2017).

*Three Legal Tools for Promoting Shared Decision Making*, 9TH INTERNATIONAL SHARED DECISION MAKING CONFERENCE, LYON FRANCE (JULY 2-5, 2017).

*Gaps in Minnesota Surrogate Decision Making Law*, MINNESOTA MEDICAL ASSOCIATION ETHICS AND MEDICAL-LEGAL AFFAIRS COMMITTEE, MINNEAPOLIS, Minnesota (June 21, 2017).

*Where and How to Set Limits*, AMERICAN ASSOCIATION OF CRITICAL CARE NURSES, MINNEAPOLIS, Minnesota (June 13, 2017).

*Finally Ending Legal Deference to Physician Judgment*, 40TH AMERICAN SOCIETY FOR LAW, MEDICINE, & ETHICS HEALTH LAW PROFESSORS CONFERENCE, Atlanta, Georgia (June 8, 2017).

*Jay Healey Teaching Session: Externships*, 40TH AMERICAN SOCIETY FOR LAW, MEDICINE, & ETHICS HEALTH LAW PROFESSORS CONFERENCE, Atlanta, Georgia (June 8, 2017).

*End of Life Options in Minnesota*, MITCHELL HAMLIN SCHOOL OF LAW HEALTH LAW SOCIETY, SAINT PAUL, Minnesota (April 27, 2017).

*Advance Care Planning in Minnesota*, ROSEVILLE COMMUNITY HEALTH AWARENESS TEAM, ROSEVILLE, Minnesota (April 22, 2017).

*Simon's Law: Unleashing Surrogate Authority to Demand Potentially Inappropriate Treatment*, UNIVERSITY OF KANSAS MEDICAL CENTER, KANSAS CITY, Kansas (April 14, 2017).

*VSED: The OTHER End of Life Option*, UNIVERSITY OF NORTH CAROLINA CHARLOTTE ETHICS CENTER, CHARLOTTE, North Carolina (April 6, 2017).

*Withholding Food and Fluids in Cases of Advanced Dementia: An Ethical and Legal Choice?*, DAVIDSON COLLEGE, CHARLOTTE, North Carolina (April 6, 2017).

*Medical Futility*, MINNESOTA NETWORK FOR HOSPICE AND PALLIATIVE CARE, MINNEAPOLIS, Minnesota (April 4, 2017).

*Pediatric Grand Rounds – Medical Futility: Dispute Resolution Options When Parents Demand Potentially Inappropriate Life-Sustaining Treatment*, CINCINNATI CHILDREN'S HOSPITAL, CINCINNATI, Ohio (March 21, 2017).

*End of Life Options in Ohio: The Legality of Hastening Death by Voluntarily Stopping Eating and Drinking (VSED)*, UNIVERSITY OF CINCINNATI SCHOOL OF LAW, CINCINNATI, Ohio (March 21, 2017).

*Health Care Decision Making Roundtable*, AMERICAN BAR ASSOCIATION COMMISSION ON LAW & AGING, WASHINGTON D.C., (March 17, 2017).

*Medical Jurisprudence*, SAINT GEORGE'S UNIVERSITY, GRENADA, West Indies (February 9, 2017).

*Better Healthcare Decision Making for Incapacitated Patients with Surrogates*, WINGS MINNESOTA GUARDIANSHIP SUMMIT, MINNEAPOLIS, Minnesota (February 3, 2017).

*When May You Stop Life-Sustaining Treatment without Consent? Leading Dispute Resolution Mechanisms for Medical Futility Conflict*, CHILDREN'S HOSPITALS AND CLINICS OF MINNESOTA, SAINT PAUL, Minnesota (November 16, 2016).

*The Right to Die: 40 Years after Quinlan*, GEORGIA STATE UNIVERSITY COLLEGE OF LAW, ATLANTA, Georgia (November 11, 2016).

*When is Your Patient Dead? When May You Stop Treating Dead Patients?*, KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES, KANSAS CITY, Missouri (November 8, 2016).

*Brain Death*, UNIVERSITY OF MINNESOTA BIOETHICS PROSEMINAR, MINNEAPOLIS, Minnesota (October 18, 2016).

*Advance Care Planning: Make Your Choices Known*, ROSEVILLE COMMUNITY HEALTH AWARENESS TEAM, ROSEVILLE, Minnesota (October 15, 2016).

*Hastening Death by Voluntarily Stopping Eating and Drinking: Clinical, LEGAL, ETHICAL, Religious, and Family Perspectives*, SEATTLE UNIVERSITY SCHOOL OF LAW, Seattle, Washington (October 14, 2016).

## FACULTY SCHOLARSHIP continued

*VSED Is Legal: Defending Voluntarily Stopping Eating and Drinking*, SEATTLE UNIVERSITY SCHOOL OF LAW, SEATTLE, Washington (October 14, 2016).

*Bioethicists Must Engage the Public: Using Social Media to Advance Public Literacy in Bioethics*, 18TH ANNUAL MEETING OF THE AMERICAN SOCIETY OF BIOETHICS AND HUMANITIES, WASHINGTON, D.C. (October 8, 2016).

*Top 10 Legal Developments in Bioethics*, 18TH ANNUAL MEETING OF THE AMERICAN SOCIETY OF BIOETHICS AND HUMANITIES, WASHINGTON, D.C. (October 8, 2016).

*When Is Your Patient Dead? When May You Stop Treating Dead Patients? The Changing Legal Status of Brain Death*, NEISWANGER INSTITUTE FOR BIOETHICS AT LOYOLA UNIVERSITY, CHICAGO, Illinois (September 29, 2016).

*Better Decision Making for Incapacitated Patients without Surrogates*, NORTH DAKOTA LONG TERM CARE ASSOCIATION, FARGO, North Dakota (September 21, 2016).

*Physician Aid in Dying*, MINNESOTA MEDICAL ASSOCIATION (AUGUST 24, 2016).

*Hot Topics in Bioethics*, SOUTHEAST ASSOCIATION OF LAW SCHOOLS, AMELIA ISLAND, Florida (August 8, 2016).

*Medical Jurisprudence*, SAINT GEORGES UNIVERSITY, GRENADA, West Indies (July 28, 2016).

### Publication

*Brain Death Rejected: Expanding Legal Duties to Accommodate Religious Objections*, LAW, RELIGION, AND HEALTH IN THE UNITED STATES 293-305 (Cambridge University Press 2017).

*Legal Aspects in Palliative and End of Life Care in the United States*, UPTODATE (JUNE 7, 2017).

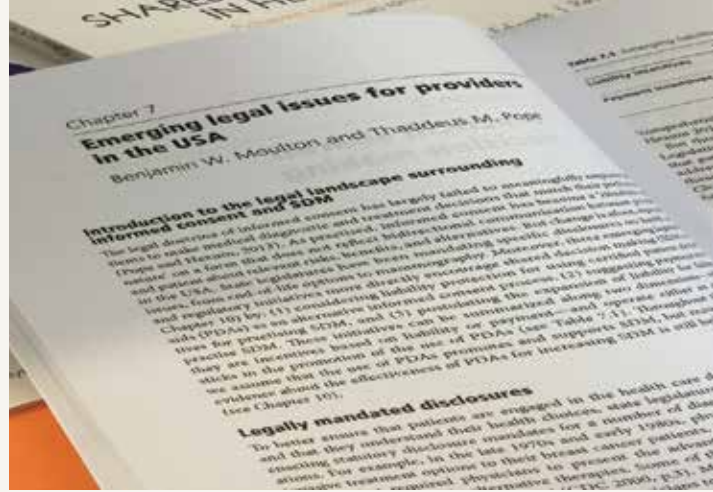
*Legal Briefing: Unwanted Cesareans and Obstetric Violence*, 28(2) JOURNAL OF CLINICAL ETHICS (2017).

*Physician Power to Declare Death by Neurologic Criteria Threatened*, 26(3) NEUROCRITICAL CARE 446-449 (WITH ARIANE LEWIS) (JUNE 2017).

*Certified Patient Decision Aids: Solving Persistent Problems with Informed Consent Law*, 45(1) JOURNAL OF LAW, MEDICINE, & ETHICS 12 (2017).

*Procedural Due Process and Intramural Hospital Dispute Resolution Mechanisms: The Texas Advance Directives Act*, 10 SAINT LOUIS UNIVERSITY JOURNAL OF HEALTH LAW AND POLICY 93-158 (2017).

*Legal Briefing: New Penalties for Disregarding Advance Directives and DNR Orders*, 28(1) JOURNAL OF CLINICAL ETHICS 74-81 (2017).



*Revolutionizing Informed Consent: Empowering Patients with Certified Decision Aids*, 10 THE PATIENT - PATIENT CENTERED OUTCOMES RESEARCH (WITH DANIEL S. LESSLER) (2017).

*TRIAD VIII: Nationwide Multicenter Evaluation to Determine Whether Patient Video Testimonials Can Safely Help Ensure Appropriate Critical Versus End-of-Life Care*, 13 JOURNAL OF PATIENT SAFETY (WITH FERDINANDO L. MARARCHI ET AL.) (2017)

*National Standards for the Certification of Patient Decision Aids*, THE NATIONAL QUALITY FORUM (DECEMBER 2016)

*Voluntarily Stopping Eating and Drinking*, 6(2) NARRATIVE INQUIRY IN BIOETHICS 75-126 (2016).

*Legal Briefing: Stopping Non-Beneficial Life-Sustaining Treatment without Consent*, 27(3) JOURNAL OF CLINICAL ETHICS (WITH KRISTIN KEMMERLING) (2016).

*Re: Physicians' Opinions about Accommodating Religiously Based Requests for Continued Life-Sustaining Treatment*, 51 JOURNAL OF PAIN AND SYMPTOM MANAGEMENT (2016).

## J-term 2018

2 J.D. Credits | January 2-12, 2018 | Online

### Food Fight! The Art and Science of Foodborne Illness Litigation



**Brendan Flaherty, J.D., and Ryan Osterholm, J.D., Pritzker Hageman**

This course will equip participants with both the legal fundamentals and the practical aspects of product liability litigation through the lens of foodborne illness cases.

We will explore the statutory, regulatory and common law framework for foodborne illness torts by examining several case studies from recent foodborne illness outbreaks.

General topics will include the evolution of strict liability law; identifying proper parties; venue selection; complaint drafting; written discovery; depositions; and working with experts. The course will provide a solid introduction to the world of product liability litigation and cutting-edge issues in food safety.

## 2017-18 events

### September 12, 2017

Mai Lee Yang: Off the Record Career Conversation on Healthcare Compliance

### September 16, 2017

Service event on advance care planning in Hastings, Minnesota with the Mobile Law Network "Wheels of Justice"

### October 2017

Successful Interviewing for Health Law Jobs

### November 2, 2017 | 2-HOUR CLE

Food Labeling: Legal Priorities and Challenges

### November 13, 2017

Hot Issues in Device Law

### November 15, 2017

FDA Regulation of Medical Devices

### November 17, 2017 | 1-HOUR CLE

Laura Hermer: Future of Medicaid

### January 2018 | 2-HOUR CLE

Jessica Roberts, Houston Law Center:  
Football Concussions:  
Medical Privacy and Public Health

### February 2018 | 1-HOUR CLE

Legal Challenges in Addressing the Opioid Crisis

### March 23, 2018 | 6-HOUR CLE

Emerging Issues in Healthcare Compliance Symposium with U.S. Department of Health & Human Services Office of Inspector General Counsel Co-hosted by the Mitchell Hamline Law Review

### April 9, 2018

Hot Issues in Healthcare Risk Management

### April 11, 2018

Physician Payment Sunshine Act

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## Interview with Jenny O'Brien, J.D., CHC, CHPC



### **What do you like best about working in health care compliance?**

The role of a compliance professional is one of the most innovative and strategic positions I have held in my career. In my first compliance role I quickly learned it's not so much about the regulations or the seven elements of a compliance program, but rather about the

ability to develop a strategy for effective compliance and supporting others in implementing that strategy. It's about learning the barriers and challenges your colleagues have in meeting the regulatory obligations, and working with them to prevent, detect, and correct issues. Finally, it's understanding that the compliance model needs to follow the business model and while the seven elements remain the same, the strategy for implementing an effective compliance program for one organization is most likely not the right strategy for a different organization.

### **How does a law degree enhance your effectiveness as a compliance officer?**

I use skills from my training as a lawyer every day in my compliance role. I became a better writer, a more strategic and objective thinker, and learned to view things from both sides, as well as articulate and communicate issues more effectively. Serving as an Assistant Attorney General provided a unique perspective into the role of the regulator, and respect for the job they are tasked with as stewards of the funds, and the oversight role they play for government programs.

### **What's one thing you wish you would have known while attending law school?**

Trust your instincts and follow your passion. It gets a bit intense and competitive, and it's hard not to get caught up in all of it. It is so interesting to see the diverse and non-traditional paths many of my classmates have taken, as well as the contributions they are making within their various communities. I'd also encourage students to take advantage of all the resources the school offers. Follow-up with speakers and alumni, and take them up on their offer to meet. They wouldn't offer to share their experiences if they didn't mean it.

### **What value does Mitchell Hamline's health care compliance program provide students?**

The compliance profession is evolving and growing. Mitchell Hamline recognized early the value of a health care compliance certification program. The role of a compliance professional wasn't on my radar when I went to law school. Mitchell Hamline's program not only provides students a chance to explore if this is an area of interest, but also serves as a great resource for organizations across the country looking for candidates to fill positions.

### **Do you have any advice for students interested in working in health law or health care compliance?**

It's a great career and there are many kinds of health care—hospitals, clinics, managed care, device companies, health care start-ups, home medical equipment, etc. Be curious, flexible, resourceful, and most importantly... network.